

School Improvement Plan 2017-18

Walsingham Elementary School

Michael A. Grego, Ed.D. Superintendent

Pinellas County Schools



School Profile

Principal: Quinn V	Villiams	SAC Chair:	Tonia Hill
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School Vision	100% Student Success
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Walsingham Elementary will prepare our students to become independent learners **School Mission** with the desires, the skills, and the abilities necessary for lifelong learning.

Total School	## Stan ## ## ## ## ## ## ## ## ## ## ## ## ##							
Enrollment								
490	6.3%	14.3%	20.8%	4.7%	53.7%	0.2%		

School Grade	2017:	2016:	2015:	Title 1 School?	\boxtimes	
School Grade	С	С	С	Title 1 Schools	Yes	No

Proficiency	EL	Α	Ma	ath	Scie	nce	Social S	Studies	Accel	. Rate	Grad	Rate
•	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	44	46	57	58	38	52						
Learning Gains All	49	50	50	64								
Learning Gains L25%	29	37	33	48								

	School Leadership Team									
Position	First Name	Last Name	FT/PT	Years at Current School						
Principal	Quinn	Williams	FT	1-3 years						
Assistant Principal	Kimberly	Duffy	FT	11-20 years						
MTSS Coach	Tamara	Killian	FT	11-20 years						
Teacher Leader	Julie	Christian	FT	11-20 years						
Teacher Leader	Lynnea	Dance	FT	1-3 years						
Teacher Leader	Yolanda	Hearn	FT	1-3 years						
Teacher Leader	Kathleen	McGrath	FT	1-3 years						
Teacher Leader	Jennifer	Simon	FT	4-10 years						
Teacher Leader	Victoria	Spiewak	FT	1-3 years						
Teacher Leader	Kaycee	Kelly	FT	1-3 years						
School Counselor	Margaret	Diaczyk-Brillant	FT	4-10 years						
Psychologist	Caitlin	Asencio	PT	4-10 years						
Social Worker	Diana	Quintero	FT	1-3 years						
Total Instructional St	aff: 43	Total Support	Staff: 18	Total Instructional Staff: 43 Total Support Staff: 18						



School Culture for Learning

Connections: >

District Strategic Plan • Goals 2, 3

Marzano Leadership

Domain 5

School-wide Behavior Plan

1. Describe your school's expectations for providing a safe, secure and healthy learning environment. Ensure that your school has a behavioral system connected to Positive Behavioral Interventions and Supports (PBIS).

Walsingham Elementary uses CHAMPS which is a PBIS system. School-wide expectations (PAWS for Success) are posted throughout common areas, classrooms and are explicitly taught and reinforced. Students can earn rewards for following school-wide rules. Classroom rules are also established using CHAMPS. Administration and our guidance counselor implement Project Wisdom each morning on the News show. Teachers and support staff will be trained in Restorative Practices and will implement conflict-resolution strategies.

2. What is your plan for ensuring that school-wide expectations transfer to the classrooms? How does your school ensure that expectations are implemented equitably in the handling of student behavior?

Walsingham Elementary staff participated in professional development on STOIC which ensures that the staff understand the expectations. During our professional development we reviewed the established procedures for handling behavior concerns. Teachers then created classroom expectations with students using student input so that students understand and agree with them. School-wide expectations will be taught by the classroom teacher as well as in the form of presentations on the morning show and assemblies. Each classroom teacher has a classroom behavior management plan that has been turned into administration. The behavior management plan is posted in each classroom and reviewed daily.

3. What is your plan to implement a seamless multi-tiered system of supports (MTSS) focused on an integration of behavioral (social/emotional) and academic supports to meet the needs of all students? Ex. Character education, social-emotional learning, equity, school climate initiatives and/or restorative practices.

All of our Wildcats will participate in the STOIC and CHAMPS program. Each teacher will develop a Classroom Management Plan (Tier 1) describing behavioral expectations and consequence, which are universal, for the students. The management plan will be sent home to parents and one copy will be on file in the Assistant Principals office. The MTSS committee convenes every Monday morning to discuss Tier1, 2 and 3 student progress in behavior and academic areas. Each week we focus on a different grade level and discuss possible progress among all Tiers. The students who have behavior concerns are discussed each week. Each classroom teacher chooses a Student of the Week on Friday for their classroom based on the student's behavior and how they follow the PAWS for Success. Then on Monday morning the principal and assistant principal meet with the Students of the Week in the media center to give them a Student of the Week pin, pencil and coupons for free meals (Taco Bell, Buffalo Wild Wings, etc.)

Data-Based Problem Solving

4. Describe your school's plan to meet the physical, social and emotional needs of students who are in need of supplemental or intensive supports. What processes do you have in place?

We start out each MTSS meeting discussing two grade levels of academic and behavior based on Tier 1 instruction. We then move into discussing Tier 2 & 3 supports for those grade levels. At this weekly meeting we analyze data and discuss students in need of intensive support. Individual student meetings are planned as needed to update and review individual student behavior (Tier 2, PBIP & FBA) plans. The student services team are members of the MTSS who are then available to implement interventions and services to students in need of support.

5. Describe how your school monitors student progress to determine if additional supports are needed to improve student outcomes. Include your data sources (school dashboards, disparity gaps or Healthy Schools data).

Student progress is monitored by using a variety of data sources that include School Profiles, Performance Matters, EDS and Data Warehouse. Each month administration completes Tier 1 PBIS walkthroughs to survey students and staff to determine the Guidelines for success and behavior expectations are known and being implemented. The administration shares this data with the staff during our monthly staff meetings. MTSS reviews referral data provided by Focus bi-weekly. It is also shared monthly with the School-wide Behavior Committee meeting which includes administration and grade level teacher representatives. Twice per month the Child Study Team reviews attendance data and identifies academic and behavior correlations.

High Expectations for All

6. How does your school leadership ensure that all staff members have high expectations for the success of all students by providing learning opportunities that are rigorous and equitable?

Our leadership team arranges professional development for the staff during or monthly PD meetings, PLC's, and reviews academic and behavior data to meet highest student expectations. Each classroom has a written classroom management plan that they turn into administration. Administration conducts weekly walkthroughs of classrooms to ensure that learning opportunities are rigorous and equitable. Twice a year school leadership conducts data chats with each grade level teams that look at the item analysis of the common assessments, running records, iStation, ST Math, data to see where students are at. Grade level teams also discuss data during their PLC's in order to provide rigorous instruction.

School Culture, Climate / SWBP / Key Goals and Strategies

Goal 1: What is your primary goal and strategy to improve the overall culture and climate at your school?					
Goal: In the 2016-2017 school year Walsingham Elementary had 63 total refe	errals, our goal is to decrease				
the total number of referrals by 10%. During the 2015-2016 school year we l	had a total of 82 referrals, we				
decreased our referrals by 35%.					
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible				
1. Conduct professional development on Restorative Practices and PBIS to	1. Student Services/				
support staff in the knowledge of how to support struggling students.	Administration				
2. Build and maintain supportive relationships with students using CHAMPS	2. All staff				
and use a collaborative approach to establish classroom expectations.					
3. Use the Leveled Behavior Incident forms for behaviors that we would					
like to track, but are not referrals.					
Goal 2: What is your primary goal and strategy for reducing the discipline and learning	ing gaps between Black and Non-				
Black students in your school? You may also address other related subgroups if need	led.				
Goal: There were 36 African American referrals generated by 6 students in 20	015-2016. During the 2016-				
2017 school year there were 22 referrals that were generated by 12 African A	American students. Of these 12				
students they had either 1 -3 referrals each. Our goal is to decrease the risk r	atio for African American				
students from 4.24 to 2.0.					
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible				
Classroom teachers will use Check and Connect with all African American	1. Classroom teacher				
students. The staff will receive cultural competence and behavior	2. Identified mentor				
management training to help support this area of focus.	3. Behavior specialist & Social				
management training to help support this area of focus.	Worker				

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2. Students with 5 or more referrals will be identified to have either a mentor or staff buddy to mentor.3. Identify students in need of FBA or PBIP and review previously written plans to meet individual needs of students to provide more support.	4. Administration
Optional Goal: Describe any other goal you may have related to school culture or o	climate. Use only if needed.
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible



Standards-Based Instruction for Learning

Connections: District Strategic Plan •Goals 1,2,4,5

Marzano Leadership •Domain 1,2,3,4

7. Describe your school's efforts to align instruction to state standards, increase academic rigor and student engagement. What <u>successes</u> have you seen to date? What data did you review to measure your success?

The staff participated in Marzano professional development on how to how to increase rigor and student engagement while unpacking the standards. This training was implemented during the pre-school week, with continued training throughout the year. We have seen successes that our students are more engaged in rigorous lessons as we conduct walkthroughs, informal and formal observations.

8. In aligning instruction to state standards and increasing rigor and student engagement, what are the key <u>areas for improvement</u> in your school? What data did you review in reaching these conclusions?

In order to increase rigor and student engagement the key areas for improvement are Design Question 4 Helping Students Generate and Test Hypotheses. iObservation data showed that only one element was rated throughout the year indicating that it was not regularly occurring.

The elements include:

- Organizing Students for Cognitively Complex Tasks
- Engaging Students in Cognitively Complex Tasks Involving Hypothesis Generation and Testing
- Providing Resources and Guidance
- **9.** Describe how teachers in your school measure student growth in meeting state standards. Discuss your staff's use of student data (ex. assessment, goals and scales) to measure learning and inform instruction.

Tier 1 student data is reviewed by teachers during weekly PLCs, monthly as a grade level, and after each round of common assessments. Tier 2 data is reviewed every 6-8 weeks using progress monitoring data with the MTSS team. Tier 3 data is reviewed every 6 weeks with the student services team.

10. Describe how your school supports all students in reaching grade level proficiency and transitioning from one school level to the next (elementary to middle, middle to high school and high school to college/career).

The staff uses differentiated instruction through small groups while using research based intervention to help students reach grade level proficiency. Students are provided opportunities to meet with the student services departments at the middle and elementary levels to coordinate building individual student schedules that best meet their individual needs.

Standards-Based Instruction / Key Goals and Strategies

Goal 1: What is your primary school-wide goal and strategy to improve teaching and learning in all classrooms specific						
to increasing standards-based instruction, culturally responsive instruction, student rigor and/or engagement?						
Implementing goals and scales in ELA and mathematics that students will show where they are at the						
introduction of the scale and continually address the Learning Goal and scale throughout the lesson to show						
the progress they have made.						
How are data collected and analyzed to monitor implementation of this strategy?	Name of person(s) responsible					
Walkthroughs, informal and formal observations	Administration					
Reflective feedback from the students in their journals and on the scale to						
show evidence as to why they rated themselves as a 2, 3, or 4.						
Goal 2: What is your primary school-wide goal and strategy to improve teaching an	d learning in all classrooms specific					
to increasing standards-based instruction, culturally responsive instruction, student	rigor and/or engagement?					
Using researched-based strategies in core instruction (e.g., 5E, Gradual Release	ase, Text Dependent					
Questioning, Speaking and Listening protocols)						
How are data collected and analyzed to monitor implementation of this strategy?	Name of person(s) responsible					
Walkthroughs, informal and formal observations	Administration					
Formative assessments						
Data from common assessments						
Optional Goal: Describe any other goal / strategy you may have related to teaching	g and learning. Use only if needed.					
Providing in-class modeling and standards-based exemplars to help students	self-assess their progress					
toward the standards.						
How are data collected and analyzed to monitor implementation of this strategy?	Name of person(s) responsible					
Walkthroughs, informal and formal observations	Administration					
Lesson Plans						
Data Folders						

Collaboration for Professional Growth

Connections: > District Strategic Plan •Goals 1,2,4,5 Marzano Leadership

Domain 2, 4

11. Describe your school's efforts to encourage a positive working relationship among teachers, staff and administrators. Please reference specific lessons or growth areas found from a review of your school's AdvancED climate survey that supports your plan to improve professionalism, collegiality and trust.

The administration uses shared leadership, has an open door policy, gains input from staff on decision making and conducts social activities to build trust and encourage collaboration. Administration makes a concerted effort to value teacher time so that they can work collaboratively to plan with their grade level teams and SEM clusters. Only two meetings are held each week. One is the PLC or collaborative planning. The other is a faculty meeting, curriculum meeting, or committee meeting. From the Advanced Ed survey staff question 21 indicated that 74% of staff members agreed that our school provides students with specific and timely feedback about their learning. We provide professional development at articulation meetings so that teachers can learn from colleagues at their grade levels and colleagues across their grade levels on journal feedback across all subject areas.

12. Describe your school's plan for supporting teacher collaboration via PLCs and/or common planning. Include reference to a school schedule that provides time for teachers to collaborate and review student data.

The school has a master schedule that allows each grade level to have a common/collaborative planning time during their specials block each Thursday. Teachers meet for PLC's once a week on Wednesday's. Administration attends PLC's on a rotation each week. During their PLC's the team leader fills out the PLC feedback form which is in O365 so the administrator who did not attend can read the notes and leave feedback for the team. Each teacher has a copy of our SIP wheel which contains our vision, mission, School Wide Behavior plan, Bridging the Gap Plan and our goals for Reading, Writing, Math, and Science. It includes Instructional Strategies on how we are going to reach each goal and how it aligns to thee SIP, Bridging the GAP, and School Wide Behavior Plan. On the PLC form the team leader will check off the items from the Instructional Practice menu and align their data driven discussion to the instructional strategies on the SIP wheel. They will list what data they used to drive their instruction and specific details from their discussion.

Professional Development

13. Describe the focus areas for teacher professional development over the past year. Have you seen evidence that the training has led to increased teacher effectiveness and student learning? What are your next steps?

Increased teacher effectiveness was seen in the use of goals and scales. 100% of instructional staff implemented goals and scales with at least one curriculum area. Teachers began to plan rigorous standards based lessons throughout the year from training that was provided. Our continued focus will be on students reflecting on their work through the use of journaling, having staff provide feedback to student work and having students generate and test hypothesis. Teachers having the higher order thinking questions preplanned in their lesson plans daily.

Provide a list of the key professional development opportunities that you have planned as part of your school's sustained professional development model. Connect these trainings to a review of your classroom observation data and teacher Deliberate Practice goals (ex. Marzano Key Instructional Elements, ISM visit feedback, etc.).

Targeted Trainings / Teacher and Staff Growth Areas

Key trainings planned for summer/fall related to teacher, staff growth needs.	When? Summer, Pre-School?	Participants? Targeted Group?	Expected Outcomes?
Behavior Management/Culturally Responsive/Restorative Practices	Pre-School and School Year	All Staff	Understand how to create a classroom of tolerance and respect that is culturally responsive and is sensitive to the needs of our student population by using the 6 M's (Meaning, Models, Monitoring, Mouth, Movement, and Music).
Book study- Classroom Discussions	School Year	All Instructional Staff	To increase knowledge in mathematical conversations within the classroom to increase students mathematical thinking.

iStation	School Year	K-5 Teachers and Intervention Teachers	Improved understanding of the program and progress monitoring tools and reports. We will continue to train teachers and how to read and interpret reports to provide interventions.
Journaling across all subjects	School Year	K-5 Teachers	Understanding how to plan and implement journaling activities for students across the curriculum and how to provide meaningful feedback.
Book Study- The Reading Strategies Book	School Year	All Instructional Staff	We will continue where we left off from the 16-17 school year to learn over 300 reading strategies that are divided through 13 goals that align to the FL Standards. These strategies will help students with Fluency and Comprehension.
Book Study –Better Than Carrot orSticks, Restorative Practices for Positive Classroom management	School Year	All Staff	Teachers will create a cooperative and respectful classroom climate in which students and teachers work through behavioral issues together. This book goes along with the Restorative Practice training that we will implementing at our school this year.

Family and Community Engagement

Connections: District Strategic Plan • Goals 1,3,6,7 Marzano Leadership • Domain 4, 5, 6

14. Describe your school's plan to build positive relationships with families and community members. Please reference specific lessons or growth areas found from a review of your school's AdvancED climate survey, formal or informal feedback from parents and a review of family participation at school events (especially those linked to student learning).

We encourage family participation in all school events, ie. SAC, PTA, Title 1 family involvement events, mentoring etc. The family community coordinator reaches out to the community to build relationships and to strengthen the connection between them. They also reach out to our local business partners and works with them to provide resources for our school.

15. Describe how your school provides parents, families and communities with the necessary academic tools to increase student achievement. Please make reference to your school's attempts to support families in interpreting and using student data via trainings, data chats and/or student-led conferences.

Walsingham provides parents with training opportunities throughout the school year specific to the curriculum of their child's grade level. Opportunities are provided to understand the state testing mandates and how to best prepare their children. At all events as much information is translated into the child's home language as possible. Information is also shared during individual parent conferences.

Family Engagement / Planning Inventory

Please rate the following items per your best estimate. The scale below is intended only for your planning purposes. Use these data to support your goals and strategies to better connect with families.

Planning Inventory	Very few of our families	Some of our families	Most of our families	Nearly all of our families
Families who have a parent PORTAL account and password.			\boxtimes	
Families who regularly log onto PORTAL to check student grades / assignments, progress.			\boxtimes	
Families who are in regular contact with teachers in person or by phone, text, email or home visits.			\boxtimes	
Families who regularly visit the campus for meetings, conferences or school events (especially those linked to student learning).			\boxtimes	
Families who report feeling welcome when visiting the campus or contacting the school.			\boxtimes	

^{*}Note: Please use your own school data resources or best estimates in completing this inventory.

Family Engagement / Key Goals and Strategies

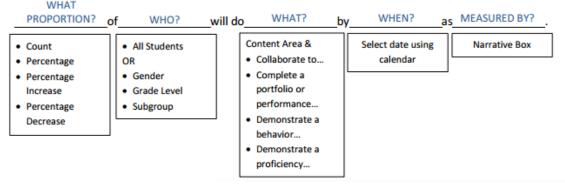
Goal 1: What is your primary goal and strategy to build stronger connections to student learning outcomes?	with families and to link those efforts
Increase volunteer hours by 10%.	
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible
 Family community liaison will contact previous volunteers and mentors to encourage participation for the 16-17 school year. Build a mentor schedule. Maintain communication throughout the school year with families and community members. 	Quinn Williams Kim Duffy Christina Tishuk
Goal 2: What is your primary goal and strategy to increase your school's involve family homes, neighborhood centers, taking part in community events or conn	
To increase our community involvement we will work with our local bus community gathering socials through the PTA.	·
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible
 Establish a timeline with LKQ Determine parent nights with PTA 	Quinn Williams Kim Duffy PTA LKQ

Optional Goal: Describe any other goal you may have related to family / community engagement. Use if needed.		
What is the key strategy that you will implement to accomplish this goal?	Name of person(s) responsible	

Section 2 - Targeted School Goals / Action Steps

Academic Goal

Constructing a measurable objective for an academic goal is a six-step process.



SMART GOALS: Please be sure that your goals throughout this document are written as SMART goals. Provide actions and steps to implement those goals, including what your school will do to reduce potential barriers. Include a goal manager and data source.

ELA / Reading Goal Goal Manager: Allie Shane

Increase in the number of students scoring level 3, 4, and 5 above the state proficiency rate in Reading from 44% to 54% as measured by the Florida Standards Assessment. Increase in the number of students making learning gains in Reading by 10% as measured by the Florida Standards Assessment. Increase the number of students in the lowest 25% from 29% to 50% in the state proficiency rate in Reading as measured by the Florida Standards Assessment.

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measured by the Florida Standards Assessment.		
Actions / Activities in Support of ELA Goal	Evidence to Measure Success	
Teachers will align instruction to meet the Florida Standards	HOT Questions Pre-Planned	
for English Language Arts, District Curriculum Guidelines, and	Walkthroughs with feedback	
student needs by providing multiple opportunities across the	Lesson Plans	
literacy block for Jan Richardson Guided Reading, Reading	Jan Richardson Lesson Plans	
and Writing about complex text with scaffolding and support.	Data from the following :	
	ELA MAP Assessments	
	Running Reading Records	
	Florida Standards Assessment	
	ELA Formative Assessments	
	Curriculum based comprehension tests	

iStation will continue to be implemented for all students.	80% usage rates for all students in all
Each student will take the monthly assessment, those	grade levels.
students who are progress monitored Tier 2 students will be	Skill Growth by Tier reports
given on demand assessments biweekly as their progress	Lesson Plans with iStation times planned
monitoring probe. Teachers will continue to receive training	Walkthroughs with feedback
on how to access and utilize reports to drive core instruction	
and small group instruction.	
Ensure students have ample time every day to practice	Journal writing with targeted actionable
independently what was taught in reading and writing,	feedback
allowing for strategic practice as well as building stamina for	Students provide evidence
longer and longer reading and writing projects across the	
grade levels as well as the calendar year.	
Teachers will analyze data (running records, ELA formative	Running Reading Records data
assessments) to plan differentiated instruction (Jan	Formative Assessments
Richardson) to meet the needs of the students.	Anecdotal notes from Jan Richardson
	lesson plans

Mathematics Goal Goal Manager: Tonia Hill

Increase in the number of students scoring a level 3, 4, and 5 according to the Mathematics Florida Standards Assessment from 57% proficient to 62% proficient. Increase in the number of students making learning gains in Mathematics by 10% as measured by the Florida Standards Assessment. Increase the number of students in the lowest 25% from 33% to 50% in the state proficiency rate in Mathematics as measured by the Florida Standards Assessment.

Actions / Activities in Support of Math Goal	Evidence to Measure Success
Collaborative planning will be utilized to develop Florida	Feedback in Math Journals
Standards Based lesson plans that include CPALMS, MFAS, and	Lesson plans
best practices from Mathematics Content and Curriculum	Formative Assessment Data
guides that are provided by the Mathematics department. The	Walkthrough data with feedback
teachers will utilize the data from the MFAS to differentiate	Math MAP Assessments
instruction and provide feedback to students.	HOT Questions Pre-Planned
All students will utilize ST Math online a minimum of 60	ST Math Reports
minutes per week for grades K-1 and 90 minutes per week for	Lesson Plans with ST Math times
grades 2-5. The level of curriculum percentage will be tracked	planned
to ensure all students are on track to complete the ST Math	Walkthrough data with feedback
curriculum for their grade level.	
Mathematics teachers utilize high yield instructional strategies	Walkthroughs with feedback
to develop number sense, flexibility, and fluency alongside	Number Talks
growth mindset.	Lesson Plans
	HOT Questions Pre-Planned
	Use of the 8 High Yield Mathematical
	Practices

Science Goal Goal Manager: Victoria Spiewak		
Increase the percentage of students scoring a Level 3 in Science from 37% to 57% as measured by the		
Science Standards Assessment (SSA). Increase the percentage of students scoring a Level 4 or above in		
Science by 10% as measured by the Science Standards Assessment (SSA).		
Actions / Activities in Support of Science Goal		Evidence to Measure Success
Establish routine practice of the	e 10-70-20 Instructional model	Walkthroughs with feedback
for students. This model consis	ts of Setting the Purpose (10%),	HOT Questions Pre-Planned
Core Science (70%), and Confirm	ming the Learning (20%).	Science MAP Assessments grades 3-5
		Science Common Assessments 1-2
Implementing Science Vocabula	ary Academic Gaming in Life,	Unit Assessment Quizzes on Unify
Physical, and Earth Science in g	rades 1-5.	5 E's evident
		SLAGS
Implementing BOAST vocabula	ry academic gaming strategies	Success Criteria
throughout the year.		SEAMS
		Science Notebooks with feedback
Teachers develop a plan of diffe	erentiation for students	Lesson Plans
prioritizing "bubble students."		
Develop and implement a 5 th gi	rade Standards review plan	Analyze Diagnostic Assessment Data
based on the 3rd/4th grade Rev	view Diagnostic Assessment.	School wide Science Vocabulary
		bulletin board responses
Create an interactive K-5 bullet	in board with science vocabulary	Think Central Lessons in Science Fusion
definitions, examples, synonym	is, and antonyms located in the	
media center. Students enter tl	neir answers on a slip of paper	
for a weekly drawing on the mo	orning news.	
Monitor for consistent implement	entation of instruction, and	Pre/Post test data from science lab
processes which support the ef		assessments
		Walkthroughs with feedback
		_

Other School Goals* / Use Only as Needed

^{*}High schools are required to complete a college readiness goal pursuant to Section 1008.37(4), F.S.

Other School Goal (STEM, Social Studies, College Readiness, Career-Technical, Healthy Schools, etc.)		
Goal Name: STEM Goal	Goal Manager: Laura Stimson	
To increase the participation of students in 4th and 5th grade into the STEM Academy by 15%.		
Actions / Activities in Support of Goal		Evidence to Measure Success
The STEM Academy teacher will promote enrollment for the STEM Academy with an increased focus on the underrepresented populations: women and minorities.		STEM Attendance
STEM Academy teachers will participate in the Annual PCS STEM		STEM Academy project
Expo to Showcase their School's STEM Academy project.		Participation in the STEM Expo

^{*}All schools are required to complete a Healthy Schools goal.

Other School Goal (STEM, Social Studies, College Readiness, Career-Technical, Healthy School, etc.)		
Goal Name: Healthy Schools Goal	Goal Mana	ger: Lisa Forero
100% of students will be provided with opportunities for physical movement on a daily basis to		
maintain student engagement in content.		
Actions / Activities in Support of Goal		Evidence to Measure Success
Elementary students will be provided with recess, consisting of a		Lesson plans
minimum of 20 consecutive minutes of unstructured time, on a		Walk thru data based on item #27 on
daily basis.		the teacher appraisal
Teachers will incorporate culturally responsive instructional		Lesson plans

daily basis.

Teachers will incorporate culturally responsive instructional strategies that facilitate meaning, models, monitoring, mouth, movement, and music. Movement strategies will facilitate movement, including movement to learning stations, movement after brief chunks of content engagement, and physical movement to respond to questions.

the teacher appraisal

Lesson plans

Walk through data based on item #27 on the teacher appraisal

Other School Goal (STEM, Social Studies, College Readiness, Career-Technical, Healthy School, etc.)		
Goal Name:	Goal Mana	ger:
	ı	
Actions / Activities in Support of Goal		Evidence to Measure Success
Actions / Activities in Support of Goal		Evidence to Measure Success

Academic Achievement Gap / Required Goals

Subgroup Goal	
(Black)	Goal Manager: Kim Duffy
Increase the number of black students scoring a level 3, 4 or 5 on the Florida Standards Assessment (FSA)	

Increase the number of black students scoring a level 3, 4 or 5 on the Florida Standards Assessment (FSA) in Reading and Mathematics by 5%. We want to increase our black student's form 10% to 50 % on the Reading and Mathematics FSA and from 20% to 50% on the SSA.

Actions / Activities in Support of Black Goal	Evidence to Measure Success
Incorporate the 6 M's (Meaning, Mouth, Models, Movement,	Lesson Plans with 6 M's included
Multiple Checks for Understanding, Music) in planning and	MAP Assessments
daily instruction.	Reading Records
	Subgroup Data
	FSA Formative Assessments

	Walkthrough Data
iStation and ST Math will be utilized during intervention blocks to show progress toward on/above grade level proficiency.	iStation usage reports and student summary reports and ST Math Reports
By providing mentors for African American students we will increase student achievement data and reduce the number and percent of discipline incidents for African American sub group by 40%.	Mentor Feedback Referral Data

Subgroup Goal (ELL) Goal Manager: Nancy Knight Increase the number of ELL students scoring a level 3, 4 or 5 on the Florida Standards Assessment (FSA) in Reading by 5%.

Actions / Activities in Support of ELL Goal	Evidence to Measure Success		
Implement researched based interventions with a focus on	MAP Assessments		
Phonics and Fluency for Reading will be put in place to	Running Reading Record Levels		
increase the student's fluency and exposure to the English	OPM on iStation		
language. Interventions that are used are Jan Richardson's	LLI Data		
Guided Reading Routine, and Leveled Literacy Intervention	ACCESS 2.0		
Program			
Monitor the use of the WIDA ELLevation reports in	Access 2.0 scores in oral language,		
instructional planning and practice of all classroom teachers to	literacy and comprehension and the		
ensure that the instruction reflects the recommended	overall score.		
successive language and content goals and provide timely			
feedback.			

Subgroup Goal (ESE) Goal Manager: Mary Toston

Increase the number of ESE students scoring a level 3, 4 or 5 on the Florida Standards Assessment (FSA) in Reading and Mathematics by 5%, by supporting students with disabilities in learning foundational skills they need to engage in rigorous, grade level content.

Actions / Activities in Support of ESE Goal	Evidence to Measure Success		
Provide differentiated, individualized or small group	AIMSweb Data		
instruction that is aligned to grade level standards and	MAP Assessments		
Individualized Education Plans (IEP's).	Formative Assessments		
	Running Reading Records		
Use evidence-based practices for students with disabilities to	MAP Assessments		
teach foundational literacy and math skills as a pathway to	Formative Assessments		
grade level work.	Running Reading Records		
Embed metacognitive strategies into content based instruction	MAP Assessments		
to teach students critical memory and engagement processes	Formative Assessments		
they can use to access, retain, and generalize important	Running Reading Records		
content.	AIMSweb Data		
Collect data and monitor progress towards IEP goals and	AIMSweb Data		
objectives on an intentional and regular schedule and make	MAP Assessments		
adjustments to accommodations and interventions	Running Reading Records		
accordingly.	Formative Assessments		

Subgroup Goal Boys/Girls Student Achievement	Goal Manager: Kim Duffy		
Increase the number of boys/girls scoring a level 3, 4 or 5 on the Florida Standards Assessment (FSA) in			

Reading by 10%.

Actions / Activities in Support of Goal	Evidence to Measure Success		
Teachers engage in Responsive instruction. At the beginning of	MAP Assessments		
lessons, student thinking is frequently connected to prior	Walk through data with feedback		
learning, Students are provided with lots of things to touch	FSA Assessments		
and sense during reading and writing instruction. Regular use	SSA Assessments		
of manipulatives. Lessons regularly reflect the range of			
student interests represented in the classroom.			
Students are provided with a variety of Voice & Choice.	MAP Assessments		
Directions are generally simple and clear. Regular	Walk through data with feedback		
opportunities for hands-on projects and flexible groupings.	FSA Assessments		
Independent reading process includes choice in texts. Variety	SSA Assessments		
of materials that reflect students' personal interests and			
talents.			



Early Warning Systems (EWS) -- Data and Goals

Note: This table should be used as a summary table of the NUMBER of students coming to your school for 2017-18 who may need additional supports / interventions. Complete and update as those data become available. Note: For elementary schools, data for incoming kindergarten students are not required for this table. Please include the NUMBER of students, not the PERCENTAGE of students.*

Early Warning Indicator	Warning Indicator Grade Grade Grade Grade Grade	Grade Grade	Grade	rade Grade	School Totals				
(Number of students by grade level)	1st	2nd	3rd	4th	5th	Select	Select	#	% *
Students scoring at FSA Level 1 (ELA or Math)			34	30	24			88	16%
Students with excessive absences / below 90 %	19	17	15	11	7			69	13%
Students with excessive behavior / discipline**	2	1	2	1	1			7	.01%
Students with excessive course failures**	10	16	21	5	18			70	13%
Students exhibiting two or more Early Warning indicators	1	0	2	9	5			35	.06%

^{*}Required per Section 1001.42(18)(a)2.,F.S. ** Definitions provided by district (may be different per level). In general, excessive discipline for elementary schools is defined as two or more referrals, while excessive discipline

for middle and high schools is defined as one or more out-of-school suspensions. For excessive course failures, the general definition for elementary and middle schools is one or more F's (or U's) in Language Arts or Math and for high schools one or more F's (or U's) for any course. Please provide the data by NUMBER (not percentage). Only use percentages in the final column as percentages of the entire student body. Data are available via School Profiles dashboard under the Early Warning tab. Enter only relevant grade levels as needed per your school site.

EWS - Attendance

Attendance Goal Please ensure that your goal is written as a SMA				
Decrease the number of students absent 10% or more from school by 5%.				
Actions / Activities in Support of Attendance Goal	Evidence to Measure Success			
Child Study team will meet bi monthly to review the attendance data of students who have missed more than 10% of school.	School Profiles attendance data			
Child Study team will problem solve to determine the mos common reasons/barriers our students miss school.	School Profiles attendance data			
Develop and implement interventions that target identified reasons/barriers to school attendance.	School Profiles attendance data			
CST will target students that have high absenteeism in gra 1-5 with incentives, such as: lunch with a preferred adult, cream from the cafeteria, item from treasure box. They w track individual, classroom and school data monthly. The classroom with the best attendance would win a popcorn popsicle party and announced on the morning announcements.	ice vill School Profiles attendance data			

EWS - Discipline

Discipline Goal Ple	Please ensure that your goal is written as a SMART goal.		
Walsingham Elementary will reduce the amount of referrals by 10%. In the 2016-2017 school year there were 63 referrals.			
Actions / Activities in Support of Discipline Goal	Evidence to Measure Success		
All teachers will implement CHAMPS, STOIC and the PAWS Success guidelines in their classroom and non-classroom areas.	Discipline data from School Profiles Student Referrals		
Daily parent communication will occur in all grade levels in either student agendas, Class Dojo, email or phone calls home.	Discipline Data Student Referrals		

Discipline Goal – Other (as needed)	Please ensure that your goal is written as a SMART goal.
Specify	
Place goal statement here (only if needed).	
Actions / Activities in Support of Goal	Evidence to Measure Success

EWS – Academic Intervention

Describe your school's established early intervention, dropout prevention and/or extended learning programs as required by Section 1003.53(2)(b), F.S. Please refer to the data sources you use in identifying academic intervention.

Walsingham's Extended Learning Program (ELP) includes programs for students who are deficient in Reading, Math and Science, as well as enrichment programs in Reading, Math and Science for all students.

Early Intervention / Extended Learning GoalPlease ensure that your goal is written as a SMART goal. Goal: Reading Level 1 and 2 students deficient on the ELA MAP Assessments will be approaching or at

proficiency on Mid and End of year MAP Assessments and FSA.

Goal: Math Level 1 and 2 students and students deficient on the MAP Assessments will be approaching or at proficiency on Mid and End of year MAP Assessments and FSA.

Goal: Science Level 1 and 2 students and students deficient on the MAP Assessments will be approaching or at proficiency on Mid and End of year MAP Assessments and SSA.

Actions / Activities in Support of Goal	Evidence to Measure Success		
Students will be identified at the beginning of the year by	MAP Assessment Data		
administration, SBLT and teachers as substantially deficient in	Performance Matters		
Reading and Math. They will attend the weekly iReady	iReady Reports		
computer program for 45 minutes in both reading and math.			
They will also work for 30 minutes a week doing small group			
instruction with a tutor using the iReady program materials.			
Various staff members will provide enrichment programs: Art	Student Participation		
Club, Music Club, Science Club, Coding Club, Photography			
Club, Kinder Club, Fit Kids Club.			

Section 3 – Required Items / Resources

Instructional Employees

Current Instructional Staff Members	Instructional Staff Members Complete and update only as data become available		
# of Instructional Employees (total number)	43	% with advanced degrees	26.3%
% receiving effective rating or higher		% first-year teachers	0%
% highly qualified (HQT)*	100%	% with 1-5 years of experience	30%
% certified in-field**	100%	% with 6-14 years of experience	37%
% ESOL endorsed	68.4%	% with 15 or more years of experience	32%

^{*}as defined in 20 U.S.C. 7801 (23). **as defined in Section 1012.2315(2), F.S. May change with ESSA.

Describe your school's efforts to recruit and retain a highly qualified, diverse instructional staff. Please be sure to reference your efforts to increase the number of black and Hispanic teachers on your campus.

Administration will conduct an exhaustive search and interviews for highly qualified candidates. With our partnership with SPC we make a concerted effort to recruit interns from SPC that are from diverse backgrounds. We will offer continual professional development, instructional feedback specific to effective teaching strategies using the Marzano Teacher Evaluation Model. Our leadership teams attend monthly meetings and disseminate information to the teachers on best practices. Administration will ensure that school based mentors will hold regular meetings with new teachers to the school. Teachers will participate in Marzano trainings along with district wide trainings in order increase professional knowledge. The ELA, Math, and Science Just in Time Coaches will meet with various grade levels to help with the full implementation of the Florida Standards. Teachers are empowered to have input into decisions that affect their teaching.

SAC Membership

SAC Member/First Name	SAC Member/Last Name	Race	Stakeholder Group
Tonia	Hill	White	Teacher
Quinn	Williams	White	Principal
Kimberly	Duffy	White	Other Instructional Employee
Shaquina	Reese	Black	Teacher
Kelly	Van Patten	White	Business/Community
Yolanda	Hearn	Hispanic	Teacher
Todd	Chesebro	White	Teacher
Robyn	Harrison	White	Parent
		Select	

Select	
Select	

						Select			
						Select			
						Select			
						Select			
	Complian		ance wi:	th Section 1001	452 FS	egarding th	e make-un	ani duties	of SAC?
	Yes			cribe the measu					013/10:
				vement Plan o			•		ock and vote
	mally appr		•	overnent i lan oi	ii August 2	1, 2017 (0 3	Ac and rece	IVC ICCUDE	ick and vote
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nprov	rement Pla Yes		1	view, provide fo ittee Approval I		21/2017			
SBLT	Γ / MTSS Ι	Leaders	hip Teai	n					
there	e an SBLT /	MTSS so	hool-bas	sed team establ	ished?				
\boxtimes	Yes	□ N	lo	Chairperson:	Tamara	Killian			
Please	e state the	days / ir	itervals t	hat your team i	meets belo	w.			
				ay's at 8:00 A.N			of the mont	h SBLT mee	ets at 2:00
	so teacher					•			

Budget / SIP Funds

Describe the projected use of school improvement funds and include the amount allocated to each project and the preparation of the school's annual budget plan. Attached budget if preferred.

	<u> </u>	<u> </u>	
We plan to utilize our SIP funds for:			
Reading Intervention Materials			
Additional books for Classroom Libraries			
Book Studies for Teachers			